## Managing critical client conversations





**The financial fact:** A 10% reduction in top line fees will mean a 30% reduction in bottom line profit.

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A half day workshop designed to help partners and senior professionals to protect profitability during the life cycle of a matter by managing the 'critical client conversation' likely to be required at each stage.

Time	Session content
10 mins	<ul> <li>Setting the context</li> <li>Presentation from finance team on financial "pressure points"</li> <li>Outline of case study which has been sent to delegates as pre-work</li> </ul>
35 mins	<ul> <li>Managing the matter – how do we do it effectively?</li> <li>Group completion of diagnostic tool assessing strengths and weaknesses in matter management at the scoping, delivery and closing phases</li> <li>Plenary discussion</li> </ul>
35 mins	<ul> <li>Agreeing commercial terms up front</li> <li>What challenges do participants face?</li> <li>What strategies do they use?</li> <li>Introduction of case study and practicing scoping approaches</li> </ul>
15 mins	Break
45 mins	<ul> <li>Managing scope creep conversations and the effect on cost</li> <li>Situations participants have had to deal with</li> <li>Approaches currently used</li> <li>Trying out different influencing styles – proactive vs reactive</li> <li>Pushing back under pressure whilst maintaining professional integrity and rapport</li> </ul>
30 mins	<ul> <li>Managing the end of project fee discussion and matter debrief</li> <li>Situations participants have had to deal with</li> <li>Options on alternative approaches to the one taken</li> </ul>
10 mins	Action planning <ul> <li>What are our priority actions?</li> </ul>